

Annual Results 2008

March 2009

Achievements in 2008



- Achieved encouraging results amid challenging market landscape in FY2008
 - ✓ Total GSP increased to RMB 6,249.0 million, ¹ 28.6%
 - ✓ Profit attributable to shareholders amounted to RMB 617.7 million, <math> **(** 60.1%)
- Same store sales growth maintained at a high level of about 21.5%, Nanjing Xinjiekou store, Yangzhou store and Xuzhou store respectively recorded same store growth of 14.3%, 21.8% and 26.8%
- Opened Huai'an Store and Yancheng Store, bringing the total number of stores from 10 to 12, with total GFA increased to approximately 400,000 m², representing a growth of 38.0%
- Expanded the Group's GFA at Nanjing Zhujiang Store to a total GFA of 30,800 m² and secured the management agreement of Nanjing Orient Department Store
 - Entered into lease agreement for Yangzhou Second Store and Shanghai Store Number of VIPs further increased to 600,000, accounting for 64.6% of the Group's total GSP

FY 2008 Financial Highlights



| Year ended 31 December (RMB million) | 2008 | 2007 | (+/-) |
|---|---------|---------|----------|
| Gross Sales Proceeds (GSP) | 6,249.0 | 4,858.3 | +28.6% |
| - Concessionaire Sales | 5,786.7 | 4,478.7 | +29.2% |
| - Direct Sales | 438.5 | 362.6 | +20.9% |
| Rental Income and management service fees | 23.8 | 17.0 | +40.8% |
| Gross Profit | 1,115.3 | 865.3 | +28.9% |
| EBITDA | 838.9 | 638.6 | +31.4% |
| EBIT | 755.8 | 580.2 | +30.3% |
| Profit Attributable to Shareholders | 617.7 | 385.7 | +60.1% 🏾 |
| EPS – Basic (RMB) | 0.341 | 0.212 | +60.8% |
| Final Dividend (RMB) | 0.308 | 0.043 | +616.3% |

Financial Position



| RMB Million | As at 31 Dec 2008 | As at 31 Dec 2007 |
|-------------------------|----------------------|----------------------|
| Total Assets | 4,770.6 | 3,926.6 |
| Total Liabilities | 3,076.9 | 2,590.1 |
| Net Assets | 1,693.7 | 1,336.5 |
| Convertible Bonds | 852.8 | 820.0 |
| Cash on Hand | 2,040.6 | 1,747.9 |
| Structured bank deposit | 50.0 | |
| Gearing Ratio (note 1) | 17.9% | 20.9% 🔹 |

Note 1: Gearing ratio = total bank borrowings and convertible bonds/ total assets

6

Strong Growth and Profitability





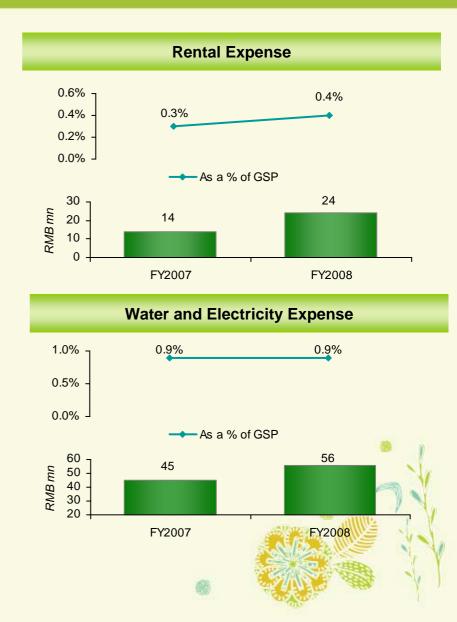




Stable Expense Ratios









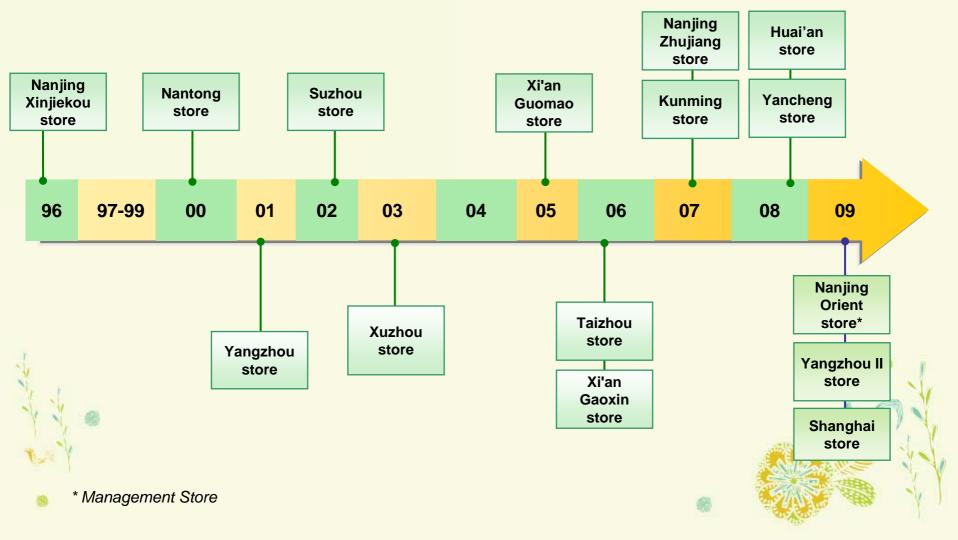


Business Review



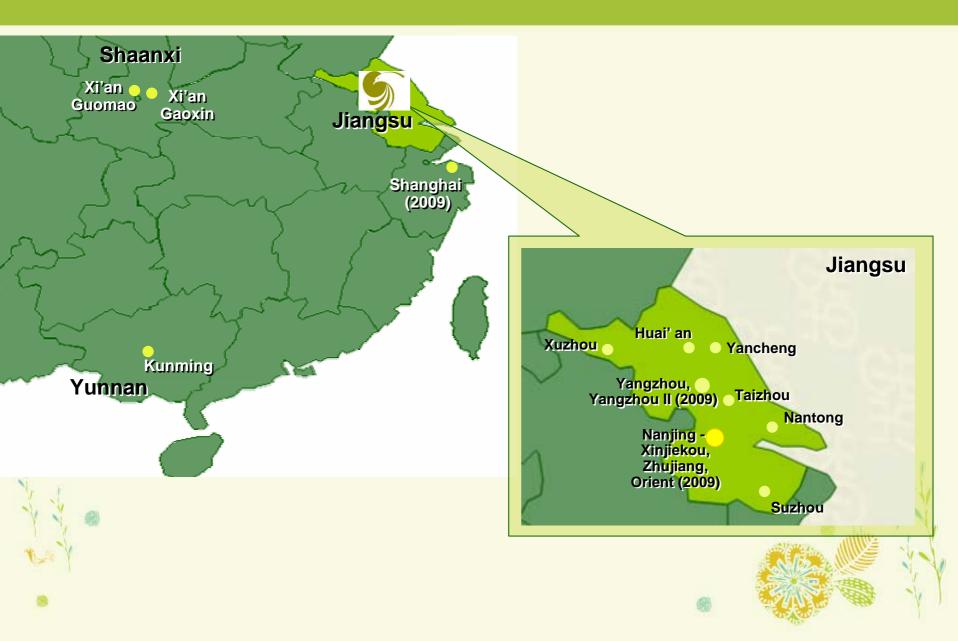
Growing Presence in the PRC

- **多金鹰** GOLDEN EAGLE
- Committed projects will bring the Group's gross floor area to approximately 460,000 sq. m by end of 2009



Extensive Store Network





Rapidly Growing Store Sales



The leading stylish premium department store in second-tier cities, catering for the high-end retail market

| | Nanjing Xinjiekou | Nantong | Yangzhou | Suzhou | Xuzhou | Xi'an Guomao | Xi'an Gaoxin | Taizhou | Kunming | Nanjing Zhujiang | Huai'an | Yancheng |
|---|----------------------|---------|----------|---------|---------|-----------------|-----------------|---------|-----------|---------------------|-------------------------|-------------------------|
| | | | | | | | | | | | | |
| Years into operation ⁽¹⁾ | 12.5 years | 8 years | 7 years | 6 years | 5 years | 3 years | 2.5 years | 2 years | 1.5 years | 1 year | Opened on Oct 21, 08 | Opened on Dec 28, 08 |
| FY08 sales (RMB mil) | 2,609.9 | 261.6 | 955.2 | 232.0 | 1,017.5 | 79.9 | 370.4 | 320.8 | 162.7 | 171.1 | NA | NA |
| FY08 sales growth (%) | 14.3% | 4.5% | 21.8% | 21.0% | 26.8% | -12.6% | 77.4% | 59.5% | NA | NA | NA | NA |
| Operating Area (<mark>sq.m.</mark>) | 25,034 | 5,711 | 28,609 | 12,089 | 37,183 | 6,923 | 20,455 | 24,988 | 24,158 | 19,145 | 30,859 | 33,750 |



About 30,000

Self Owned Properties

Self owned properties in prime locations account for more than 85% of our GFA

| Store (in operation) | Owned/ leased | GFA (sq. m) | | |
|-------------------------|------------------|----------------|--|--|
| Nanjing Xinjiekou | Owned | 33,447 | | |
| Nantong | Owned | 8,795 | | |
| Yangzhou | Owned / leased | 37,562 / 3,450 | | |
| Xuzhou | Owned | 51,266 | | |
| Suzhou | Leased | 14,960 | | |
| Xi'an Guomao | Leased | 10,029 | | |
| Xi'an Gaoxin | Owned | 25,476 | | |
| Taizhou | Owned | 47,327 | | |
| Kunming | Owned | 33,702 | | |
| Nanjing Zhujiang | Leased | 30,823 | | |
| Huai'an | Owned | 48,000 | | |
| Yancheng | Owned | 62,000 | | |



Leased

(to be opened in 2Q 09) Yangzhou II

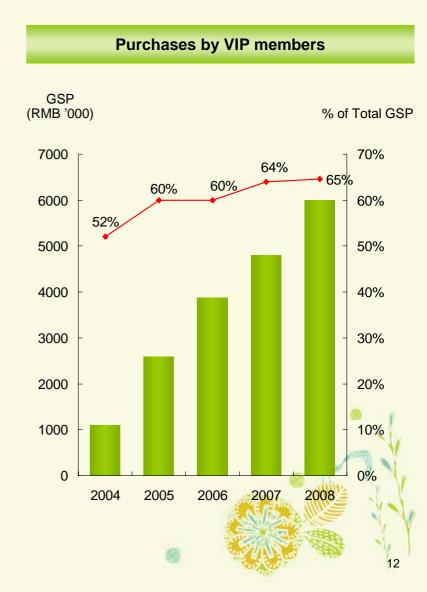
(to be opened in 2Q 09)

A Broad VIP Customer Base



A broad and growing VIP customer base has continued to strengthen customer loyalty to pave way for long term growth

- 600,000 members*
- VIP consumption accounted for 64.6% of total GSP in 2008
- 3 classes: Platinum, Gold and Silver
- Application and renewal based on spending
- Bonus awards, exclusive benefits

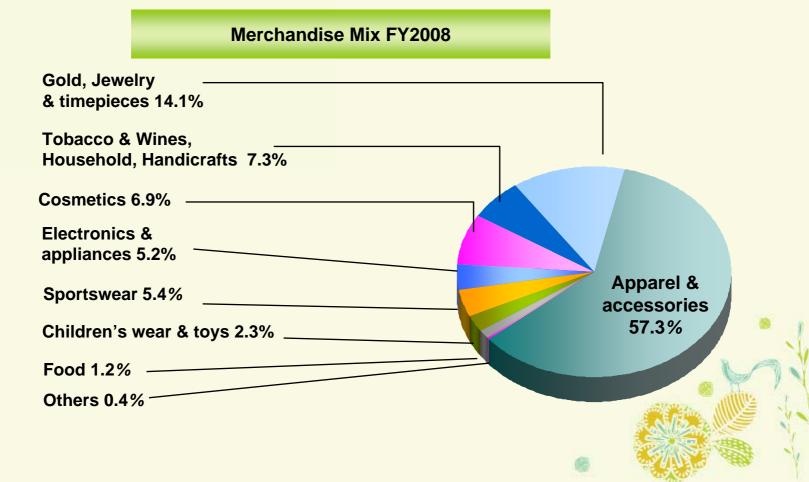


* As at 31 December 2008

Merchandise Offering



- Increased proportion of high-end products (gold, jewelry & timepieces) to drive GSP and growth
- Introduced HERMES, GUCCI and FERRAGAMO







Post Balance Sheet Events and Future Strategies

Post Balance Sheet Events



Strong Sales Figures for Jan - Feb of 2009

- Achieved over 20% growth in GSP
- Same store sales growth was in mid teens

Grand opening of Yancheng Golden Eagle Shopping Center

Opened on 16 January 2009, with GSP of the day reaching RMB7.3 million

Post Balance Sheet Events

New Store Expansion

- The Group was appointed to manage Orient Department Store during Year 2009. The store carries luxury brands including GUCCI, EMPORIO ARMANI, FENDI and CELINE. The Group will receive 50% of profit increment as management consultancy fee
- On 29 December 2008, the Group entered into a lease agreement for Shanghai store. The store is scheduled to be reopened in 2Q 2009
- The Group has entered into a lease agreement with a third party to open our 2nd store in Yangzhou which will commence operation in 2Q 2009

Operating and Growth Strategy



Operating Strategy

- Effective adjustment of brand portfolio, merchandise mix and promotion campaigns to boost sales
- Implement effective cost control, optimize operation flow, enhance overall efficiency and management standard
 - Expand the scale of self-operating purchasing operation

Growth Strategy

- Expanding into Jiangsu's neighboring provinces such as Anhui and Shandong
- Merger and acquisition of companies that provides attractive returns

Our Mission





"To be the leading premium department store chain in the PRC"





Open Forum



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